



Internationally Certified Training Programs



Project & Contract Management

# **PMI Agile Certified Practitioner (PMI-ACP Exam Preparation)**

## Course Introduction

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The use of agile as an approach to managing projects has been increasing dramatically over the last several years. The PMI-ACP is PMI's fastest growing certification, and it's no wonder. Organizations that are highly agile and responsive to market dynamics complete more of their projects successfully than their slower-moving counterparts — 75 percent versus 56 percent — as shown in PMI Pulse of the Profession report. Furthermore, research demonstrates the value that agile can have in decreasing product defects, improving team productivity, and increasing delivery of business value.

## Target Audience

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- Project Manager
- Business Administrator
- Marketing Coordinator
- Account Executive
- Chief Operating Officer
- Operations Manager
- Executive Administrative
- Risk Manager
- Program Manager
- Business Analyst
- Quality Control Coordinator
- Assistant Manager
- Team Leader
- Senior Supervisors
- Researcher
- Entrepreneur
- Management Consultant
- Public Relations Director

# Learning Objectives

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- This course provides the information that you need to prepare for PMI's credential, the Agile Certified Professional (PMI-ACP).
- At the same time, it gives you the knowledge that you need to improve your project management competency using agile techniques.

# Course Outline

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- **Day 01**

- Introduction**

- Agile framework**

- Agile Manifesto values and principles
    - Agile Methods
    - Scrum
    - Extreme Programming (XP)
    - Process tailoring

- Agile methods.**

- Scrum
    - Extreme Programming (XP)
    - Lean software development and Kanban development
    - Feature-Driven Development (FDD)
    - Dynamic Systems Development Method (DSDM)
    - Crystal family of methods

- **Day 02**

## **Value-driven delivery**

- How to assessing, planning , delivering , confirming, tracking, and reporting value.
- Tools and techniques and skills involved in value delivery.
- How to use the different tools and techniques.
- Assessing value
- Return of investment (ROI)
- Net present value (NPV)
- Internal rate of return (IRR)
- Planning value
- Value stream mapping
- Customer-valued prioritization
- Relative prioritization/ ranking
- Product roadmap
- Risk-adjusted backlog
- Agile Contracting
- Delivering value
- Task / Kanban boards
- WIP Limits
- Incremental delivery
- Confirming value
- Customer-valued prioritization
- Prototypes, simulations, dand emonstrations
- Tracking and reporting value
- Agile earned value.
- Cumulative flow diagram (CFD)
- Risk burn down graph
- Task/ kanban board

### **• Day 03**

## **Stakeholder Engagement**

- Aligning stakeholders' understanding
- Communicating with stakeholders
- Using critical soft skills
- Leading effectively

## **Improve Team Performance**

- People over process
- Adaptive leadership
- Emotional Intelligence
- Empowered teams
- Building high-performance teams
- Personal and team motivation
- Daily stand-up meetings
- Coaching and mentoring
- Brainstorming
- Team Space
- Co-located and distributed teams
- Agile tooling

### **• Day 04**

## **Adaptive Planning**

- Planning concept
- Timeboxing
- Progressive elaboration
- Process tailoring
- Minimally marketable feature
- Value-based analysis
- Value-based decomposition and prioritization
- Agile games (Collaborative/ innovation games)
- Agile estimation good practices.
- Wideband Delphi and planning poker
- Ideal time
- Story points
- Affinity estimating
- Time, budget, cost estimation
- Estimating steps
- Estimating ranges
- Agile project accounting principles
- Agile planning characteristics
- Agile charter
- Elevator statement

- Business case development
- Release planning
- Iteration planning

## • Day 05

### **Problem Detection and Solving**

- Risk Management
- Cycle time
- Cost of change graph
- Escaped defects
- Project and quality standards
- Variance & Trend analysis
- Control limits
- Continuous integration
- Risk based spike
- Validation and verification cycle
- TDD/TED • ATDD
- Problem solving
- Team problem solving

### **Continuous Improvement**

- Retrospectives
- Knowledge sharing
- Process tailoring
- Principles of systems thinking
- Process analysis
- Applying new agile practices
- PMI Code of Ethics
- Continuous Improvement
- Self-assessment

# Confirmed Sessions

FROM	TO	DURATION	FEES	LOCATION
June 16, 2025	June 20, 2025	5 days	4950.00 \$	Spain - Barcelona
Sept. 1, 2025	Sept. 5, 2025	5 days	4250.00 \$	UAE - Abu Dhabi
Dec. 1, 2025	Dec. 5, 2025	5 days	4250.00 \$	UAE - Dubai