Project & Contract Management

Professional Certificate in Agile Business Analysis

Course Introduction

This course is aimed at experienced Business Analysts who wish to understand the application of the Agile philosophy, principles, tools and techniques to business change projects. Delegates will use their existing knowledge of business analysis to explore the context of Agile within a business environment.

Key areas of the course include:

- The Agile Philosophy
- The Agile Manifesto
- Lean thinking
- Agile principles

Target Audience

- Business Analysts
- Agile Coaches
- Project Managers
- Product Owners
- Scrum Masters
- IT Managers
- Software Developers
- Quality Assurance Professionals
- Management Consultants
- Team Leaders
- Systems Analysts

- Change Managers
- Organizational Development Practitioners

Learning Objectives

- Describe the Agile philosophy
- Understand the core values of Agile with relation to the manifesto and interpret the key principles
- Describe Agile methods and their application and illustrate the use of analysis, modelling and documentation techniques
- Understand the BA role in the Agile business environment
- Understand stakeholders in Agile
- Discuss the 8 wastes of Lean and FMM
- Analyse business goals and their decomposition
- Identify and document user stories
- Explain the product backlog, its uses and management
- State the BA role in an Agile team
- Explain how to plan and manage an iteration

Course Outline

- **Day 01**

  The Agile Philosophy

  - The history of Agile and the Agile Manifesto
  - Agile components

- Agile and the business environment
- Lean Business Analysis and thinking

Agile Key Principles

- Collaborative working
- Self-organising teams
- Continuous improvement
- Iterative development/incremental delivery
- Plan and build in change

• **Day 02**

Agile Methods

- Linear vs empirical methods
- Evolution and history of the methods
- Agile methods - DSDM, UP, SCRUM, XP, Lean Software
- The BA role in Agile

Understanding Stakeholders

- Stakeholder groups
- Agile AB role in engaging and managing stakeholders
- Agile Modelling
- Models and hierarchy
- MoSCoW prioritisation
- Decomposing and organising business goals

• **Day 03**

Agile Techniques

- User stories
- Managing requirements with the product backlog
- Estimating using Delphi and story points
- Managing the iterations, including velocity

- **Day 04**

Agile BA Planning

° Using storyboarding, scenarios and prototyping

° Creating a Kanban board

- **Day 05**

The BA Role

° Agile business analysis

° The idea of the 'generalising specialist'

Confirmed Sessions

FROM	TO	DURATION	FEES	LOCATION
April 14, 2025	April 18, 2025	5 days	4250.00 $	UAE - Dubai
Aug. 25, 2025	Aug. 29, 2025	5 days	4950.00 $	Italy - Rome
Nov. 3, 2025	Nov. 7, 2025	5 days	4250.00 $	UAE - Abu Dhabi